



**Partneriaeth Datblygu
Gwledig Abertawe**

**Swansea Rural
Development Partnership**



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Rhaglen Datblygu Gwledig 2014-2020

- Fe'i hariennir gan raglen Cronfa Amaethyddol Ewrop ar gyfer Datblygu Gwledig (EAFRD) a chaiff ei hariannu gan yr Undeb Ewropeaidd a Llywodraeth Cymru.
- Bwriad: Cynyddu cynhyrchiant, amrywiaeth ac effeithlonrwydd busnesau ffermio a choedwigaeth yng Nghymru, gwella eu hysbryd cystadleuol a'u cydnethedd, lleihau eu dibyniaeth ar gymorthdaliadau.
- Gwella amgylchedd Cymru, annog arferion rheoli tir cynaliadwy, rheoli adnoddau naturiol mewn ffordd gynaliadwy a gweithredu o ran yr hinsawdd yng Nghymru.
- Hyrwyddo twf economaidd gwledig cryf a chynaliadwy yng Nghymru ac annog mwy o ddatblygiad lleol a arweinir gan y gymuned.

Rural Development Programme 2014-2020

- Funded by the European Agricultural Fund for Rural Development (EAFRD) programme funded by the European Union and Welsh Government.
- Aims to: Increase the productivity, diversity and efficiency of Welsh farming and forestry businesses, improving their competitiveness and resilience, reducing their reliance on subsidies.
- Improve the Welsh environment, encouraging sustainable land management practices, the sustainable management of our natural resources and climate action in Wales.
- Promote strong, sustainable rural economic growth in Wales and encourage greater community-led local development.

Y RhDG yn Abertawe

- Mae Grŵp Gweithredu Lleol Partneriaeth Datblygu Gwledig Abertawe yn gweinyddu'r gronfa LEADER a arweinir gan y cyhoedd.
- Mae'r Grŵp Gweithredu Lleol yn cynnwys cynrychiolwyr o'r sector preifat, y trydydd sector a'r sector cyhoeddus.
- Mae'n gweithredu ar draws 8 ward leol.
- Maent wedi adnewyddu eu SDLI yn ddiweddar i fabwysiadu ymagwedd Un Blaned, ac mae ganddi dri nod strategol, sef:
- Cynyddu lles a chydnerthedd ecosistemau drwy gynnal ac ychwanegu gwerth at adnoddau naturiol a diwylliannol
- Datblygu mentrau cludiant ac ynni cynaliadwy sy'n lleihau allyriadau ac yn lliniaru effeithiau newid yn yr hinsawdd
- Cryfhau hunan-gynaladwyedd yr economi leol a chefnogi cymunedau actif, cadarn a chysylltiedig

The RDP in Swansea

- Swansea Rural Development Partnership's Local Action Group administers the locally led 'LEADER' fund.
- The Local Action Group is made up on private, third, and public sector representatives.
- Operates over 8 rural wards.
- Recently refreshed their LDS to take a One Planet approach, and has three strategic aims which are to:
- Increase wellbeing and ecosystem resilience through maintaining and adding value to natural and cultural resources
- Develop sustainable transport and energy initiatives that reduce emissions and mitigate climate change impacts
- Strengthen the self-sufficiency of the local economy and support active, resilient, and connected communities

Un Blaned

Beth yw ymagwedd Un Blaned?

- Ymwybyddiaeth o effaith ein gweithredoedd ar y blaned a gweithredu i leihau'r adnoddau rydym yn eu defnyddio/gwastraffu/cynhyrchu.
- Yn Abertawe, ffigwr cyfartalog ôl-troed byd-eang un person yw 3.25 gha, a phe byddai pawb yn byw eu bywyd yn yr un modd, byddai angen 2.25 'Daear' yn ychwanegol arnom i gynnal ein ffordd o fyw.
- Mae'r ymagwedd Un Blaned yn ystyried dyfodol cynaliadwy a chydnerth.

Ein Gweledigaeth

- Rydym am gael dyfodol 'Un Blaned' ar gyfer Abertawe wledig sy'n gwneud y canlynol:
- cynyddu cydnerthedd a hunanddibyniaeth gymunedol drwy gynhyrchu mwy o'r hyn y mae'n ei ddefnyddio;
- gwneud hyn mewn modd sy'n llai niweidiol i iechyd pobl a'r amgylchedd;
- cefnogi adnoddau naturiol a bioamrywiaeth fwy helaeth;
- annog rhoi'r gorau i wastraff diangen;
- cynhyrchu rhagor o swyddi lleol ac arwyddocaol;
- rhoi mwy o ddiogelwch rhag y posibilrwydd o darfu ar weddill y byd o ran amgylchedd, masnach a'r economi;
- lleihau ôl-troed ecolegol a charbon yr ardal.

One Planet

What is a One Planet approach?

- Awareness of the impact our activities have on the planet & taking action to reduce the resources we consume/waste we produce.
- In Swansea, the average global footprint per person is 3.25 gha, if everyone lived this way we would need 2.25 more 'Earths' to sustain our lifestyles.
- A One Planet approach looks to a resilient sustainable future.

Our Vision

- We want a 'One Planet' future for rural Swansea that:
- increases community resilience and self-reliance by producing more of what it consumes;
- does this in a way that's less damaging to people's health and the environment;
- supports more abundant natural resources and biodiversity;
- encourages an end to needless waste;
- yields more local and meaningful jobs;
- gives greater protection from the possibility of disruption in the rest of the world in the environment, trade and the economy;
- reduces the area's ecological and carbon footprints.

Allbynnau Prosiect RhDG Abertawe

Swansea RDP Project Outputs

Allbwn	Output	Targed y rhaglen cyfan / Programme total target	Wedi'i gyflawni ond heb ei hawlio eto (wedi gweld tystiolaeth archwilio) / Achieved but not yet claimed (have seen audit evidence)
Nifer yr astudiaethau dichonoldeb	Number of feasibility studies	7	8
Nifer y rhwydweithiau sefydledig	Number of networks established	4	4
Nifer y swyddi a ddiogelwyd trwy brosiectau a gefnogwyd	Number of jobs safeguarded through supported projects	0	2.9
Nifer o weithgareddau peilot a gynhaliwyd / gefnogwyd	Number of pilot activities undertaken/ supported	6	7
Nifer yr hybiau cymunedol	Number of community hubs	10	12
Nifer o gamau lledaenu gwybodaeth / hyrwyddo a / neu weithgareddau marchnata i godi ymwybyddiaeth o'r SDLI a / neu ei brosiectau	Number of Information dissemination actions / promotional and/or marketing activities to raise awareness of the LDS and/or it's projects	4	13
Nifer y rhanddeiliaid yn cymryd rhan	Number of stakeholders engaged	90	122
Nifer y cyfranogwyr a gefnogir	Number of participants supported	40	132
Nifer o swyddi a grewyd	Number of jobs created	0	0.5

Sefyllfa ariannol

Financial position

Grant RhDG a ddyfarnwyd	£ 1,454,000.00	RDP Grant Awarded	£ 1,454,000.00
Gwariant hyd at fis Rhagfyr 2020	£ 761,525.55	Spend to Dec 2020	£ 761,525.55
Arian sy'n weddill hyd at fis Medi 2023	£ 692,474.45	Remaining to Sept 2023	£ 692,474.45

Cyldid ar gyfer prosiectau LEADER	Funding for LEADER Projects
Ailbroffilio cyllidebau	£ 525,945.00
Cyfanswm y gyllideb a ddyrannwyd i Prosiectau a gymeradwywyd hyd yn hyn	£ 244,045.00
Cyllideb sy'n weddill i'w dyrannu i ddyraniadau prosiectau	£ 281,900.00

Prosiectau a Ariennir: Cwblhawyd

- Solar Cymunedol Killan - astudiaeth dichonoldeb
- Cyfleuster Addysg Tŷ Crwn yr Oes Haearn
- Marchnad y Mill
- Astudiaeth Dichonoldeb i archwilio'r potensial am Brosiect Lliniaru Allyriadau Carbon Cymunedol
- Gower Explorer y Sul 2016
- Llais Cymunedol Gwledig Abertawe
- Gower Explorer 17-19
- Darganfod Abertawe heb gar
- Cynllun Llysgenhadon
- Canolfan Adnoddau ac Ymwelwyr Abertawe wledig
- Rhwydwaith Trafnidiaeth Cynaliadwy
- Astudiaeth Dichonoldeb Canolfannau Gweithgareddau Gŵyr
- Astudiaeth Dichonoldeb Blaendraeth Porth Einon
- Astudiaeth Dichonoldeb Hwb Cymunedol Pennard

Funded Projects: Completed

- Killan Community Solar – feasibility study
- Iron Age Roundhouse Education Facility
- Market at the Mill
- Feasibility Study to investigate viability of Community Carbon Offset Project
- Gower Sunday Explorer 2016
- Swansea Rural Community Voice
- Gower Explorer 17- 19
- DMST Swansea without a Car
- Ambassador Scheme
- Rural Swansea Resource and Visitor Centre
- Sustainable Transport Network
- Gower Activity Centres Feasibility Study
- Port Eynon Foreshore Feasibility Study
- Pennard Community Hub Feasibility Study

Prosiectau RhDG cyfredol

- Amaethyddiaeth â Chymorth y Gymuned

Amaethyddiaeth â Chymorth y Gymuned Creu economi wledig hunangynhaliol trwy gynnwys y gymuned, addysg, masnach a gwelliannau amgylcheddol

- Llwybrau beicio oddi ar y ffordd Gŵyr

I annog mwy o feicio anffurfiol yn ardal Gŵyr gan ddefnyddio'r rhwydwaith llwybrau ceffyl presennol fel ffordd o fwynhau cefn gwlad a sicrhau cyn lleied o gyswllt â phosib rhwng beicwyr a cheir a cherbydau modur. Bydd beicwyr yn gallu dewis llwybrau a chylchffyrdd byrrach neu deithiau hir. Yn ogystal, bydd y prosiect yn gwella'r rhwydwaith yn gyffredinol er lles marchogwyr a cherddwyr.

- Big Meadow – Surf and Turf

Byddwn yn sefydlu Cynllun Amaethyddiaeth â Chymorth y Gymuned (CSA) arloesol (CSA Big Meadow) wedi'i gyfuno â rhaglen breswyl (Surf N Turf) sy'n cynnwys cymunedau gwledig ar draws Gŵyr ac sy'n darparu blychau llyisiau lleol di-blastig yn uniongyrchol i dros 50 o gartrefi.



Current RDP projects

- Community Supported Agriculture

Creating a self-sufficient rural economy through community engagement, education, trade & environmental improvements.

- Gower Off Rd Cycle Routes

To encourage more informal cycling on Gower using the existing network of bridleways as a way of enjoying the countryside, whilst keeping any interaction with cars and motorised vehicles to a minimum. Riders will be able to choose shorter rides and circuits or long distance rides. In addition the project will improve the network generally for the benefit of horse riders and walkers.

- Big Meadow – Surf and Turf

Set up an innovative Community Supported Agriculture (CSA) scheme (Big Meadow CSA) combined with a residential programme (Surf N Turf) engaging rural communities across Gower and providing locally grown, plastic free veg boxes direct to 50+ households.

Proses ymgeisio dau gam ar gyfer grantiau mawr

- Mae'r broses ymgeisio dau gam ar gyfer y gronfa ariannu hon yn cynnwys Ffurflen Syniad am Brosiect (PIF) sy'n arwain at gais llawn.
- Y grant mwyaf sydd ar gael ar gyfer prosiect 12 mis yw £30,000. Gellir cael £40,000 am brosiect 15 mis a £50,000 ar gyfer prosiect 18 mis
- Gofynnir am o leiaf 30% o arian cyfatebol ar gyfer pob prosiect
- Uchafswm o £140,000 ar gael yn y rownd ariannu ddiwethaf
- Yr amserlen ar gyfer cyflawni ceisiadau yw oddeutu 22 wythnos
- Rhaid gorffen pob prosiect erbyn mis Chwefror 2023

Two Stage Application Process for Large Grants

- Two stage application of this funding pot includes a Project Idea Form (PIF) which leads onto a full application
- Maximum grant available for a 12 month project is £30,000. 15 month project is £40,000 and 18 month project £50,000
- Minimum 30% match funding required for all projects
- Maximum £140,000 grant pot available in the last round of funding
- Application turnaround time is approximately 22 weeks
- All projects must finish by February 2023

Cais Carlam Un Cam

- Cais llawn un cam heb gyflwyno Ffurflen Syniad am Brosiect
- Y grant uchaf sydd ar gael yw £5,000
- Gofynnir am o leiaf 30% o arian cyfatebol
- Yr amserlen ar gyfer ceisiadau yw 7 wythnos
- Y cyntaf i'r felin gaiff y swm uchaf o £50,000 o'r gronfa ddyrannu.
- Un cais carlam yn unig a ganiateir i bob sefydliad. Ond, gallwch gyflwyno cais am y gronfa arian grant fwy ar ôl cyflwyno cais am grant carlam (os bydd arian ar ôl)
- Cynigir y cyfle i chi gyflwyno'ch cais am adborth unwaith cyn ei gyflwyno'n derfynol

One Stage Fast Track Application

- One stage full application without the need for a PIF
- Maximum grant available is £5,000
- Minimum 30% match funding required
- Application turnaround time is 7 weeks
- Maximum £50,000 funding pot administered on a rolling window basis, as and when applications are submitted
- Only one fast track application per organisation allowed. But you can apply for the larger grant pot after applying for the fast track grant (if there is funding still available)
- Applicants will be offered the opportunity to submit applications for feedback once before final submission

Cymorth Busnesau Gwledig

Er bod y Rhaglen Datblygu Gwledig yn canolbwyntio ar ddull cymunedol yn hytrach na chefnogaeth a datblygiad busnes unigol, mae tîm Rhaglen Datblygu Gwledig Abertawe yn cydnabod bod ein cymunedau gwledig yn cynnwys llawer mwy nag ymagwedd LEADER.

Mae tîm RhDG Abertawe yn cydnabod, er mwyn gwella iechyd, cyfoeth a lles yng nghymunedau gwledig Abertawe, fod cyfrifoldeb i weithio gyda busnesau i nodi'r dulliau angenrheidiol sy'n creu economi sylfaen gadarn.

Er mwyn manteisio ar gyfleoedd i wneud y mwyaf o'r economi gwledig, gall y tîm ddarparu arweiniad a chefnogaeth i'r gymuned fusnes, neu atgyfeirio i'r sefydliadau perthnasol. Gall cefnogaeth fod drwy rwydweithio, rhoi adborth ar geisiadau cyllido neu weithiau drwy fod yn barod i wrando ar syniadau, fel y gwelir yn ystod y pandemig.

Mae pob ymholiad y mae'r tîm RhDG wedi'i dderbyn gan fusnes nad yw'n gymwys i gael cefnogaeth LEADER wedi cynnig cymorth pellach i geisio diwallu ei anghenion.

Rural Businesses Support

Although the Rural Development Programme is centred around a community approach rather than individual business support and development, the Swansea RDP team recognises our rural communities span much wider than LEADER approach.

The Swansea RDP team acknowledges that in order to increase the health, wealth and well-being in Swansea's rural communities, there is a responsibility to work with businesses to identify the necessary mechanisms that create a resilient foundational economy.

In order to capitalise on opportunities to maximise the rural economy, the team may provide guidance and support to the business community, or sign post to the relevant organisations. Support may be through networking, feeding back on funding applications or sometimes just being there to listen to ideas, as seen during the pandemic.

Every enquiry the RDP team has received from a business which is not eligible for LEADER support has and will be offered further support to try to meet their needs.

Trosolwg Masnachol yn Abertawe wledig C19

Dros y 9 mis diwethaf mae Abertawe wledig wedi profi effaith sylweddol oherwydd y pandemig a'r cyfyngiadau lleol a roddwyd ar waith i ddiogelu iechyd y cyhoedd.

Mae trafodaeth a gynhaliwyd â busnesau gwledig ers mis Mawrth wedi tynnu sylw at anawsterau ac ansicrwydd i nifer o sectorau.

Mae'r diwydiant twristiaeth wedi adrodd nad yw'n gallu manteisio ar wariant ymwelwyr; nid oes unrhyw alw wedi bod am lety er gwaetha'r cyfyngiadau teithio dramor; dim llawer o alw am wyliau yn lleol; ychydig iawn neu dim gallu i amrywiaethu; a cholledion ariannol

Mae'r diwydiant lletygarwch wedi adrodd bod colledion difrifol o ran masnach oherwydd y cyfyngiadau; cymorth ariannol annigonol ar gyfer busnesau llai; dim digon o gymorth mewn ymateb i'r busnesau y bu'n rhaid iddynt gau; anawsterau o ran amseriad y cyfyngiadau a lefelau stoc; aflonyddwch i gadwyni cyflenwi; cadw pellter cymdeithasol ac anawsterau wrth newid eu model busnes

Commercial Overview in Rural Swansea C19

Over the last 9 months Rural Swansea has experienced significant impact due to the pandemic and a wave of local restrictions put in place to protect public health.

Discussion undertaken with rural businesses since March have highlighted difficulties and uncertainty for a number of sectors.

Tourism have reported their inability to capitalise on visitor spend; demand for accommodation has been non-existent despite travel restrictions abroad; minimal demand for localised stay-cays; little capacity or no to diversify; and financial losses

Hospitality have report severe losses in trade due to the restrictions; insufficient assistance financially for smaller businesses; underfunded support in response to the closures; difficulties in timings of the restrictions and stock levels; supply chain disruptions; social distancing and difficulties diversifying their business model

Mae cynhyrchwyr bwyd cynradd ac uwchradd wedi adrodd bod diffygion yn y gadwyn gyflenwi oherwydd bod busnesau lletygarwch ar gau a'r cyfyngiadau a roddwyd ar y diwydiant; cymorth ariannol annigonol; gostyngiad mewn llwybrau i farchnata, gwerthu cyfyngol, gwastraff bwyd a'r methiant i arallgyfeirio'n hawdd. Mashach busnes i fusnes wedi lleihau'n sylweddol

Mae'r diwydiant manwerthu bwyd wedi gweld galw am gynnrych lleol, mae'r rheini sy'n gallu dosbarthu nwyddau i gwsmeriaid wedi adrodd bod cynnydd mewn gwerthiant ond mae pryderon o ran cadw cwsmeriaid unwaith y bydd yr archfarchnadoedd yn rhyddhau rhagor o slotiau dosbarthu bwyd; cymorth ariannol annigonol ar gyfer busnesau bach; cau busnesau; yr anallu i fanteisio ar wariant ymwelwyr.

Mae pob busnes wedi nodi anawsterau gyda chymorth ariannol drwy weithgaredd masnachol cyfyngedig, diffyg eglurder yng Nghymru, cyfyngiadau, anawsterau o fewn cadwyni cyflenwi ac ansicrwydd o ran adferiad yn y dyfodol.

Primary and secondary food producers have reported collapses in the supply chain due to closures in hospitality and restrictions placed on the industry; insufficient financial support; reduction in avenues to market, restrictive selling, food waste and unable to diversify easily. B2B trade significantly reduced

Food retail has seen demand for locally produced foods, those which have the capacity to deliver to customers have reported increase in sales but have concerns regarding customer retention once supermarkets make delivery slots more available; insufficient financial support for smaller businesses; business closure; unable to capitalise on visitor spend.

All businesses have reported difficulties with financial support through restricted commercial activity, lack of clarity on restrictions, difficulties within supply chains and uncertainty in their future recovery.

Partneriaeth Bwyd Abertawe

Sefydlwyd Partneriaeth Bwyd Abertawe mewn ymateb uniongyrchol i drafodaethau â busnesau bwyd gwledig yn ardaloedd RhDG Abertawe a fynegodd angen am ymagwedd gydlynol wrth gefnogi a rhwydweithio busnesau bwyd a diod, yn ogystal â mynegi diddordeb ynddi. Sefydlwyd y bartneriaeth gyda nifer o randdeiliaid allweddol, gan ganolbwytio ar weithio gyda busnesau i greu cymunedau gwledig bywiog a ffyniannus, cryfhau a byrhau cadwyni cyflenwi, annog datblygiad twristiaeth bwyd a chau'r bwlch rhwng bwyd gwledig a threfol.

Er bod y Bartneriaeth yn ei dyddiau cynnar ac wedi dioddef rhwystrau o ganlyniad i'r pandemig, mae wedi nodi nifer o feysydd allweddol yn seiliedig ar ymgynghoriad cychwynnol gyda busnesau bwyd a thwristiaeth wledig ar ddechrau 2020 ac yn fwy diweddar gyda'r grŵp Partneriaeth craidd.

Ar hyn o bryd nid oes gan Bartneriaeth Bwyd Abertawe unrhyw gyllideb ac mae'n chwilio am adnoddau i gyflawni canlyniadau a nodwyd i sicrhau llwybrau i'r farchnad.



Swansea Food Partnership

Swansea Food Partnership was set up as a direct response to discussions with rural food businesses in RDP areas, who expressed a need and interest in a coordinated approach for food and drink business support and networking. The Partnership was formed with a number of key stakeholders with the focus of working with businesses to create vibrant and prosperous rural communities, to strengthen and shorten supply chains, enhance food tourism offer and bridge the gap between rural and urban food.

Although Partnership is very much in its infancy and has suffered setbacks as a result of the pandemic it has identified a number of key areas based on an initial consultation with rural food and tourism businesses at the start of 2020 and more recently with the core Partnership group.

At present the Swansea Food Partnership has no funding and is seeking resources to achieve identified outcomes to achieve avenues to market.

Canlyniadau PBA

- gwell ymwybyddiaeth (mwy ac ehangach)/tuag at y cynnig bwyd/diod lleol;
- gwell canfyddiadau (ymddygiad tuag at) o fwyd/ddiod lleol - yn lleol ac yn ehangach;
- mwy o addysg ac o ansawdd gwell;
- rhwydweithiau lleol gwell (busnesau i fusnesau a busnesau i ddefnyddwyr);
- rhagor o bobl yn tyfu eu bwyd eu hunain;
- mwy o fwyd a diod yn cael eu cynhyrchu a'u prynu'n lleol, sy'n golygu:
 - diwydiant bwyd a diod yn defnyddio mwy o gyflenwyr lleol;
 - defnydd gwell (uniongyrchol) o fwyd a diod lleol gan gymunedau lleol;
- gwell isadeiledd i gefnogi busnesau bwyd a diod yn lleol (yn canolbwytio ar fusnesau cychwynnol/bach);
- llai o wastraff bwyd (gan gynnwys pecynnau).

SFP Outcomes

- improved (more and wider) awareness/ towards the local food/drink offer;
- improved perceptions of (attitudes toward) local food/drink offer – locally and externally;
- more and better food education;
- stronger local networks (B2B and B2C);
- more people grow their own food;
- more food and drink is produced and consumed locally, which is comprised of:
 - greater use of local suppliers by the local food and drink industry;
 - better (direct) use of local food and drink by local communities;
- improved infrastructure to support food and drink businesses locally (focused on start up/small businesses);
- reduced food waste (including packaging).



Gweithgaredd PBA

- Sefydlwyd PBA ym mis Medi 19
- Digwyddiad: Abertawe. Cwrchfan Bwyd - 34 o brynwyr a 14 o gynhyrchwyr yn bresennol ym mis Chwefror 2020
- Cyngor Abertawe: Danfoniadau a chludfwyd - cyflenwyr bwyd ac eitemau hanfodol yn Abertawe ym mis Mawrth 2020, ymateb parhaus i COVID-19
- Cyfrifion cyfryngau cymdeithasol PBA yn cefnogi busnesau bwyd lleol: 1060 o ddilynwyr ar Instagram
- Cefnogi datblygiad cyfeiriadur bwyd a diod de Cymru
- Cyfleoedd i rwydweithio ac atgyfeirio busnesau i fusnesau
- Datblygu a chymorth gyda chais am gyllid
- Datblygu cyfle masnachol ar brosiectau cyfalaf
- Datblygiad prosiect yn bwydo i Gynllun Gweithredu Economaidd Partneriaeth Adfywio Abertawe
- Gweithdy PBA: Theori Newid
- Cysylltiadau PBA â Rhwydwaith Tlodi Bwyd Abertawe
- Gwaith datblygu ar gyfleoedd cadwyni cyflenwi

SPF Activity

- SFP formed Sept 19
- Event: Swansea a Food Destination attended by 34 buyer and 14 producers in Feb 2020
- Swansea Council: Deliveries and takeaways - suppliers of food and essential items in Swansea March 2020, on going C19 response
- SFP Social media accounts supporting local food businesses: 1060 followers on Instagram
- Supporting the development of South Wales food and drink directory
- Networking and sign posting opportunities B2B
- Funding application development and support
- Commercial opportunity development on capital projects
- Project development feeding to Swansea Regeneration Partnership Economic Action Plan
- SFP workshop: Theory of Change
- SFP links with Swansea Food Poverty Network
- Development work on supply chain opportunities

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